

Harvard University
Office of the University Marshal



Annual Report for
Academic Year
2019-2020

HARVARD UNIVERSITY
OFFICE OF
THE UNIVERSITY MARSHAL



University Marshal Margot Gill greets a group of educators from Asia participating in a program at the Harvard Graduate School of Education, July 2019.

2019-2020 Annual Report

Introduction

The University Marshal's Office supports Harvard's schools, centers and central administration by serving as Harvard's most visible and historically appropriate "front door" for visiting dignitaries and delegations. With the goal of making Harvard truly accessible to the world, the Marshal's Office makes every effort to welcome as many international visitors as possible. The Office provides the university's distinguished guests with a warm and meaningful welcome that helps demystify Harvard for first-time visitors.

Reporting to the President's Office, the Marshal's Office hosts and arranges thoughtful itineraries for dignitaries and visiting delegations, and also provides a number of welcome sessions throughout the year for members of the extended Harvard community. As the second-oldest building on campus, Wadsworth House is a unique and inviting setting in which the Marshal welcomes new faculty, visiting scholars, and various fellowship participants during their orientations, to give them a broader sense of the university, its history, and its place in the world today. The office also hosts open houses at Wadsworth House during Freshman and Junior

Family weekends. Harvard's many special visitors enjoy the opportunity to sign the official university guest book and to take photos in the room where George Washington once resided.

As the protocol office for the university, the Marshal's Office also advises the Harvard community on an array of sensitive matters, and vets invitations from departments and student groups to high-profile guests in an effort to avoid overlap or conflicts. The Office arranges for Harvard to be represented at special occasions, such as Inaugurations at other institutions. And, it assists departments with the selection and purchase of appropriate university gifts (many of which are customized) for business meetings, special visitors, and employee recognition.

During the months of planning for Commencement, the Marshal's Office plays an important role in some of the most high-profile aspects of the week, including participating in the selection of each year's student orators and serving the many dignitaries and special guests who participate in events across the university. In this respect, the Marshal's Office serves as a vital point of coordination across the schools to successfully execute the University's most important and most treasured annual celebration.



The former Minister of Foreign Affairs for Israel, Tzipi Livni, signs the university guest book, October 2019.

In mid-March 2020, Harvard closed its campus and transitioned to online instruction in response to the COVID-19 pandemic. The last in-person visit with the University Marshal was a meeting with Australian National University and the Harvard Australian Studies Committee to explore an Indigenous Studies proposal that will build on current shared research between faculty at both universities. Dozens of visits in process were cancelled, including the spring 2020 cohort of Global Eisenhower Fellows, a program for emerging leaders from around the world with which the Marshal's Office has worked closely for over a decade.

Since March, the office has provided protocol guidance on a variety of online events, including a moderated discussion with the Prime Minister of Kosovo held over Zoom in mid-May. Also in May, the Marshal's Office issued an addendum to the high-level visitor guidelines to reflect the current virtual climate (included in this report as part of [Appendix A](#)), and has worked with the President's Office to establish a new process for invitations to heads of state to participate in remote events during the coming academic year. In addition, the office has been working with the Harvard University Visitor Center on the production of a student-guided virtual tour for visitors, and is in the process of developing a digital guest book to capture the reflections of some of these notable guest speakers taking part in virtual events.

The Marshal's Office is, first and foremost, a service operation. We firmly believe it is important that Harvard provide a human face, and care and attention, to those who wish to learn from and work with us. As the global pandemic presents unprecedented challenges to the ways Harvard and institutions around the world share ideas and address the pressing issues of our time, diplomacy seems more important than ever. The Marshal's Office is proud to support these engagements, and to help Harvard maintain its institutional and global ties.

The following is a summary of the activities of the Marshal's Office for the academic year ending June 30, 2020.

Distinguished Visitors



Margot Gill with Dr. Yusef Salaam, an inspirational speaker and justice reform advocate best known as one of "The Central Park Five," October 2019.

In the 2019-2020 academic year, an array of distinguished visitors and delegations came to Harvard University, including senior officials and former heads of state from Austria, Cameroon, Chile, Germany, Israel, Japan, Mexico, Mongolia, Nigeria, Paraguay, and Poland. The Marshal's Office played a key role in the planning and execution of these visits. The Minister of Education from Austria, Iris Eliisa Rauskala, and the Director of the African Centres for Disease Control and Prevention, Dr. John Nkengasong, were two of the many foreign dignitaries the Marshal's Office welcomed this year. The Office was honored to welcome a number of distinguished American visitors as well, including Tarana Burke, founder of the #MeToo movement, and Dr. Yusef Salaam, justice reform advocate best known as one of "the Central Park Five."

Harvard regularly hosts visitors of many different nationalities, backgrounds, and beliefs; and, in doing so, encourages intellectual and educational enrichment while also honoring the principles of free speech and open inquiry.

With the help of faculty advisors from various departments and centers, the Marshal's Office has developed a set of guidelines on how best to initiate, plan, and manage high-level visits. These guidelines can be found in [Appendix A](#). The Marshal's Office is available to help faculty, students, and staff understand the guidelines and assist in making visits meaningful for all parties. This can include coordinating the extension of a formal invitation from the President of Harvard to a head of state; serving as the point of coordination and communication about the visit across Harvard schools and departments; hosting a portion of the visit at Wadsworth House; making arrangements for the guest(s) to sign the official university guest book; assisting in the selection and customization of an appropriate gift; and contributing to briefing materials and day-of logistical support.

The International Visitors Program

Harvard University is an open campus that welcomes thousands of visitors from around the world every year. The Marshal's Office, in particular, hosts international individuals and delegations seeking substantive dialogue with members of the Harvard community on shared areas of interest. These individuals include, but are not limited to, government officials, university leaders, and professionals in various fields who participate in fellowships or special programs sponsored by official entities, such as local consulates or the U.S. State Department.

During the 2019-2020 academic year, the Marshal's Office hosted or arranged 71 on-campus visits for nearly 450 people from 39 countries. Eight delegations were comprised of visitors from multiple countries. Educators, researchers, journalists, business leaders, medical professionals, and government officials are among those whom we hosted this year. Popular discussion topics included the changing norms in journalism in the digital media age, social inclusion and equality, cybersecurity and labor rights. Visitors from foreign universities were eager to learn about best practices in student engagement, the importance of a liberal arts

education, innovations in teaching and learning, and regional studies programs at Harvard. Visiting academics also often hope to explore opportunities for research collaboration and student exchange. This year's visitors are listed in [Appendix B](#). Highlights include a delegation from Japan participating in the Kansai Keizai Doyukai Program with the Harvard Kennedy School; the President of the American University of Beirut, Lebanon; and the Mayor of Addis Ababa, Ethiopia.



Margot Gill welcomes a Japanese delegation visiting the Harvard Art Museums, November 2019.

The Delegate Program

President Lawrence Bacow receives many invitations to attend Presidential inaugurations and other special ceremonies from institutions of higher education around the globe. When he is unable to attend, our office works to identify a suitable substitute to represent the University. Often, faculty who have a meaningful affiliation with the inviting institution, or a local alumnus/a, will be asked to represent Harvard. Delegates participate in various activities, including the traditional academic procession. The Marshal's Office also sends written congratulatory greetings on behalf of the University.

In the 2019-2020 academic year, the Marshal's Office arranged for Harvard to be represented at 24 presidential inaugurations. In the few cases when we were not able to identify an appropriate representative, our office sent a letter of congratulations to the celebrating institution. Feedback is consistently positive, and delegates often report how honored they were to be asked to represent the University. Since the institutions participating in the academic procession are typically arranged by date of founding, the Harvard delegate often leads the procession. A



Harvard delegate Dr. Zuzana Tothova (right), with Haverford College President Dr. Wendy Raymond, at President Raymond's inauguration in September 2019.

complete list of delegates and events they attended this year appears in [Appendix C](#).

Gifts



Waterfall paperweight clock from local vendor Chelsea Clock Company, available for purchase featuring any Harvard shield on the face (HBS shield shown above)

As a service to the Harvard community, the Marshal's Office offers a wide selection of Harvard-themed gifts available at discounted prices to University affiliates who have access to Harvard's internal billing system. In the academic year that ended on June 30, 2020, the Marshal's Office helped over 60 different Harvard departments with gift orders, totaling almost \$30,000 in sales. Information about affordable gifts for those traveling abroad on official business, to welcome a distinguished visitor to our campus, or for conference participants, retirees, or employee recognition may be found at <https://marshal.harvard.edu/buy-a-gift>

A variety of gifts not featured on the website can also be ordered and customized. Please contact us for more information.

Flag Protocol

When a head of state or government visits the University to give a public speech or to meet with Harvard's president, the Marshal's Office arranges for the visitor's national flag to fly from University Hall alongside the United States flag. Protocol dictates that the dimensions of the visitor's national flag must be the same as those of the United States flag; in the case of University Hall, 10' x 15'. Only countries and governments recognized by the U.S. Department of State may have their national flag flown.



The flag of Ghana flies alongside the US flag at University Hall

The US flag at University Hall is raised and lowered every weekday, when the university is operating normally, and on certain federal holidays. When the weather forecast calls for high winds, heavy rain or snow, or other inclement weather where they safety of staff or the flag itself would be impacted, the university's facilities and operations staff may decide not to fly the flag that day.

When the United States flag is flown at half-staff on federal property—by presidential proclamation or as a sign of national tribute—Harvard has the option to follow suit by flying the United States flag at half-staff at University Hall. The University Marshal, in consultation with the Office of Harvard’s President, will make this decision, and will notify the deans of the various schools who may also choose to act similarly. Nothing prohibits the flying of the United States flag at University Hall at half-staff as a tribute for a loss closer to home, but this is rarely done. A Dean of an individual school may also decide to honor the passing of a colleague, student, or alumnus by lowering the US flag on their own campus at half-staff in tribute.

Other special visitors

The Marshal frequently hosts various groups for a special welcome to Harvard at Wadsworth House. This year these groups included incoming Mason Fellows at the Harvard Kennedy School, the fall and spring visiting fellows at the Institute of Politics and the Shorenstein Center on Media, Politics and Public Policy, and families visiting the College for Freshman and Junior Family Weekends.



A group of 2019-2020 Mason Fellows outside Wadsworth House before taking a student-led tour, July 2019; Senior Program Director Tara Benedict speaks with visiting families during Junior Family Weekend, February 2020.

Throughout the year, the Marshal’s Office works with Harvard College students in the Crimson Key Society to provide campus tours for our special visitors. The Crimson Key Society counts among its members ninety well-trained undergraduates who can customize tours by providing multilingual guides and translators, visits to specific buildings on campus, or tour information tailored to visitors’ interests and backgrounds. During the spring of 2020, the Marshal’s Office contributed to the development of a student-led virtual tour to be provided by the Harvard University Visitors Center while the physical campus remains closed to in-person visitors due to the pandemic.

Cover Image: Margot Gill with Tarana Burke, founder of the #MeToo movement, February 2020 (Photo credit: Jessica Scranton).

Appendices

- A: Guidelines for inviting and hosting dignitaries, with addendum referencing virtual events
- B: Visitor List for Academic Year 2019-2020
- C: Delegate List for Academic Year 2019-2020

Appendix A

HARVARD UNIVERSITY

Protocol and Guidelines

Inviting Heads of State, Foreign Dignitaries, and Other High-Profile Visitors to Harvard University

Harvard University regularly hosts distinguished visitors of many different nationalities, backgrounds, and beliefs. In doing so, the University encourages intellectual and educational enrichment while also honoring the principles of free speech and open inquiry that are appropriate and essential to an institution of higher learning.

Many visitors to the University may be invited directly by Schools, departments, student groups, and other academic and administrative units. However, the University Marshal's Office should be the first point of contact for any School, department, center, institute, program, or organization that would like to issue an invitation to a dignitary¹. The Marshal's Office provides advice and assistance on matters of protocol and appropriate procedures for issuing such invitations. It is critical that all faculty and administrators inform the Marshal's Office of plans to invite dignitaries so that Harvard can avoid conflicting invitations.

All members of the Harvard community who are considering extending high-level invitations to speaking engagements on campus should keep in mind the following guidelines:

- Prior consultation with the Marshal's Office is required for invitations to incumbent heads of state or government, which must be extended in writing, directly by the President of Harvard. The Marshal must review and approve such invitations in advance, and once approved will liaise with the President's Office on drafting and sending the invitation.
- Any invitation to a head of state or other high-level dignitary to give a public address at Harvard should include explicit reference to the university's expectation that he or she take questions from the audience following his or her address. Typically, a Harvard faculty member will moderate.
- Secret Service protection is mandatory for any foreign head of state or government while on U.S. soil. Many other categories of dignitaries also require similar levels of security coverage for travel in the U.S. Any associated security costs, which can be considerable, are to be borne by the event sponsor(s).
- Additional terms and conditions may apply for those other than heads of state, so it is always advisable to consult with the Marshal's Office in advance on invitations to dignitaries or high-level officials, both foreign and domestic. For example, an invitation to individual(s) actively campaigning for public office at the time of the proposed event

¹ Who does the Marshal's Office consider to be a dignitary? The rule of reason should always apply, but there are two critical aspects that the Marshal's Office asks about when reviewing proposed invitations: will there be any extra security needs associated with the visit, and would the visit be likely to draw press/media attention? In addition to heads of state, this often includes former heads of state (US and foreign), Ambassadors, Senators, Cabinet-level Ministers, royalty, and also household name celebrities. When in doubt, the Office encourages faculty, staff and students to just ask!

would require additional discussion, as would an invitation to an individual who is under investigation or indictment for criminal activities.

Student organizations seeking to invite high-level dignitaries to conferences or speaking engagements should also take the following into account prior to issuing such invitations:

- The Marshal's Office expects that students will have first obtained permission and support from a senior faculty member or senior administrator associated with the organization (such as the faculty director or executive director of a center or institute), and with the School or department where the event will take place. This is especially important for potential invitations to heads of state or government, which will NOT be approved for events solely run by students without the demonstrated support of a center, department, Dean's office, or other administrative unit of the university.
- The Marshal's Office reserves the right to seek additional information and assurances about the details of the student-run conference or event before approving invitations. Students should be prepared to show that:
 - There is a realistic expectation that the dignitary may accept the invitation based on the scope/theme of the conference or speaking engagement;
 - The organization is equipped with the resources to host the dignitary at an appropriate level (able to cover security costs, provide an appropriate venue and moderator for Q&A, would be available for diplomatic advance visits, has a clear messaging strategy that is consistent with the university's, etc.);
 - There is a compelling reason for Harvard to serve as the host venue for the event, and that the dignitary's appearance would meet the university's goals for encouraging intellectual enrichment while honoring the principles of free speech;
 - There is a faculty member or administrator who has indicated that he/she will take oversight responsibility for the speaking event.

The Marshal's Office can also advise on other matters of protocol, including proper forms of address, customs, gift exchanges, document signings, speaking formats, and Q&A requirements.

These guidelines have been developed by the University Marshal's Office in consultation with:

*The Weatherhead Center for International Affairs
The David Rockefeller Center for Latin American Studies
The Harvard Kennedy School of Government
The Harvard Graduate School of Education
The Office of the Vice Provost for International Affairs*

UPDATE: Inviting Heads of State, Dignitaries and Other High-Profile Visitors to Speak in Virtual Harvard Events

Due to the disruptions caused by the Covid-19 pandemic, Harvard and institutions around the world are facing unprecedented challenges to the ways we gather together to share ideas and address the pressing issues of our time. The University Marshal's Office has previously issued university-wide [Invitation Protocol & Visitor Guidelines](#) which pertain to invitations to heads of state, dignitaries and other high-profile visitors for speaking engagements on Harvard's physical campus. Today, the Marshal's Office would like to remind the university community of the original intent of these guidelines, and how they still should be adhered to in the current, virtual environment.

1. Any invitation to a **current head of state or government** to participate in a virtual, Harvard-sponsored event must first be cleared with the University Marshal's Office. This applies to any school, department, center, institute, program or Harvard-affiliated organization. The Marshal's Office will provide advice and consult with the Office of the President on any such invitation.
2. The Marshal's Office should also be the first point of contact for any school, department, center, institute, program, or organization that would like to invite any other senior US or foreign government officials to speak at a Harvard-sponsored virtual event. This is to avoid conflicting invitations, to ensure a proper historical record is kept, and to allow the Marshal's Office to provide advice and assistance on matters of protocol and appropriate procedures for issuing such invitations.

In order to ensure that all events sponsored by Harvard are executed at the highest level, we urge virtual event hosts to make every reasonable effort to ensure that these events include:

- A requirement that all guests pre-register, to ensure that only those who are eligible receive the link to participate;
- A moderator for the event with whom the speaker is comfortable;
- An opportunity for Q&A with the audience following the speaker's remarks;
- A professional backdrop and setting;
- Ample time and effort devoted to pre-production to minimize risk of technical glitches (a rehearsal with the speaker in advance is strongly advised);
- Appropriate technical platform management to allow events to be both inclusive and secure, including adherence to the University's [Digital Accessibility](#) standards and [Multimedia Accessibility](#) guidelines;
- Realistic thought given to the duration of online events;
- Clear communication with participants about the use and ownership of content after the event concludes.

Additionally, the Marshal's Office expects that **student organizations** will have first obtained permission and support from the School, department, center or institute under whose auspices the event will take place, before inviting a dignitary to participate in a virtual event.

Other terms and conditions may apply, so it is always advisable to consult with the Marshal's Office in advance on invitations to dignitaries or high-level officials, both foreign and domestic, to appear virtually on a Harvard platform. For example, an invitation to individual(s) actively campaigning for public office at the time of the proposed event would require additional discussion, as would an invitation to an individual who is under investigation or indictment for criminal activities.

Our goal is to support the Harvard community in adapting to this new set of circumstances, while protecting the university's interests, and ensuring that our virtual guests have a positive, comfortable experience. We look forward to the day when we are able once again to welcome special guests to our marvelous campus; until then, we appreciate your collaboration and support for these shared objectives.

Posted May 19, 2020

Appendix B

Summary of International Visits Arranged and/or Hosted by the Marshal's Office, Academic Year 2019-2020

Country	Name	Title	Met With
Algeria	Delegation	Promoting Cybersecurity	L. Zabierek, Kennedy School
Antigua and Barbuda	Ronald Sanders	Permanent Ambassador to the US	L. Bacow, President; M. Gill, Marshal's Office
Argentina	Cesar Zarrabeitia	Business Incubator Coordinator, Cuenca del Plata University	B. Butler, Kennedy School; J. Healy, i-Lab
	Francisco Buchara	Secretary of Productive Development, Municipality of San Nicolas	R. Hausmann and M. Fagan, Kennedy School
	Gabriela Olivan	Communications Senior Manager for Hispanic South America, Accenture	G. Dorchak, Kennedy School
	Ramiro Lopez Saubidet	Architect & COO, General Administration of Ports	J. Macomber, HBS
Armenia	Delegation	Labor Rights and Labor Inspection Issues	J. Trumpbour, Law School
Australia	Rae Frances	Dean of the College of Arts and Social Sciences, Australian National University	M. Gill, Marshal's Office; S. Edwards and D. Haig, Organismic and Evolutionary Biology; D. Armitage and P. Deloria, History
Austria	Iris Eliisa Rauskala	Federal Minister of Education, Science, and Research	M. Gill, Marshal's Office; I. Bohnet and D. Eaves, Kennedy School
Brazil	Anderson de Souza Sant'Ana	Professor of Food Engineering, University of Campinas	A. Meier, Office for Sustainability; T. Genoveze, David Rockefeller Center for Latin American Studies (DRCLAS)
	Bruna Silva dos Santos	Knowledge and Innovation Director, Comunitas	K. Dillon, HBS
	Gustavo Almeida	Chief Planning Officer, State Secretariat for Social Development of Minas Gerais	R. Blendon, Chan School of Public Health
	Luiz Carlos Viera Jr.	Associate Professor of Structural Engineering, University of Campinas	J. Keenan, Graduate School of Design; M. Van Rooyen, Harvard Humanitarian Initiative

Brazil, con't	Saulo Henrique Brito Matos Martins	Dean of Graduate, Research and Extension, CEUMA University	M. Gill, Marshal's Office; T. Genoveze and B. Silva, DRCLAS; H. Leitner and S. Spreadbury, Division of Continuing Education
	Tonia Casarin	Founder & CEO, Fireworks Education	A. Cashin, Graduate School of Education
Cameroon	John Nkengasong	Director, Africa Centres for Disease Control and Prevention	M. Gill, Marshal's Office; E. Akyeampong, Center for African Studies
Chile	Andres Barriga	Managing Partner, Portola Growth Partners	J. Lerner and L. Cohen Escobar, HBS
	Michelle Bachelet	UN High Commissioner for Refugees; Former President	L. Bacow, President; M. Risse and S. Raman, Kennedy School
China	Justin Lin	Former Chief Economist, World Bank	M. Gill, Marshal's Office; M. Elliott, Vice Provost for International Affairs
	Ke Chen	Deputy Director of International Affairs, Shanghai Jiao Tong University	M. Gill, Marshal's Office; D. Murphy, Fairbank Center for Chinese Studies; C. Nardozi, Office for International Education, F. Habbal, Paulson School of Engineering and Applied Sciences (SEAS)
	Lin Huiqing	Chair, National Expert Committee on Medical Education	M. Gill, Marshal's Office; A. Singh, Medical School
Colombia	Camilo Fonseca Velasquez	Advisor for Congress, Government and Public Policy, National Private Company Supervisor	M. Segneri and S. Cole, HBS
Ethiopia	Takele Uma Benti	Mayor, Addis Ababa	M. Gill, Marshal's Office; E. Akyeampong, Center for African Studies
France	Delegation	Various universities	D. Golan, Medical School
Germany	Frank-Walter Steinmeier	President	J. Manning, Law School Dean; U. Gasser, Berkman Klein Center for Internet and Society
Hungary	Delegation	Advancing Minority Rights	M. Matache, Chan School of Public Health
India	Delegation	Students from SRM University, AP-Amaravati	C. Kubacki, Harvard College

Israel	Shimson Harel	Chairman of the Board, Weizmann Institute of Science	M. Goodheart, Office of the Governing Boards; M. Elliott, P. Newell and I. Kohlberg, Provost's Office; M. Cappucci, Harvard Management Company; B. Lee, Vice President of Alumni Affairs and Development; C. Stubbs, FAS Dean of Science
	Tzipi Livni	Former Minister of Foreign Affairs	M. Gill, Marshal's Office
Jamaica	Saffrey Brown	Co-Founder and Head of Innovation, The Leap Co.	M. Toffel, HBS
Japan	Delegation	Doyukai Program	M. Gill, Marshal's Office; D. Odo, Harvard Art Museums
	Shinsuke Sugiyama	Ambassador Extraordinary and Plenipotentiary	L. Bacow, President; M. Gill, Marshal's Office; C. Davis, Weatherhead Center for International Affairs
Kazakhstan	Delegation	New Approaches to China Studies	J. Cheng and X. Ma, Harvard Yenching Library; M. Szonyi and D. Murphy, Fairbank Center for Chinese Studies; M. Elliott, Vice Provost for International Affairs; T. Saich, E. Cunningham and E. Plantan, Kennedy School; E. Vogel, Professor Emeritus
Lebanon	Fadlo Khuri	President, American University of Beirut	M. Gill, Marshal's Office
Mexico	Daniela Segovia	Foreign Policy Analyst & Columnist, Subratado.mx	R. Hausmann, Kennedy School
	Javier Gonzalez Gomez	Effective Governance and Democracy National Officer, United Nations Development Program	H. Larreguy, Government Department
	Otto Granados Roldan	Former Secretary of Public Education	M. Gill, Marshal's Office
Mongolia	Yondonperenlei Baatarbileg	Minister of Education, Culture, Science and Sports	M. Gill, Marshal's Office; M. Elliott, Vice Provost for International Affairs
Multinational	Delegation	2019-2020 Mason Fellows	M. Gill, Marshal's Office
	Delegation	Edward R. Murrow Program for Journalists	J. Benton, Nieman Journalism Lab

Multinational, Con't	Delegation	Empowering Women Leaders in STEM	N. Kamal, Harvard College
	Delegation	Fall 2019 Shorenstein Fellows	M. Gill and T. Benedict, Marshal's Office
	Delegation	Nordic Council	M. Gill, Marshal's Office; J. Makinen, Weatherhead Center for International Affairs
	Delegation	Spring 2020 Institute of Politics Fellows	M. Gill, Marshal's Office; M. Gearan, Institute of Politics
	Delegation	United Board Fellows	M. Gill, Marshal's Office
	Delegation	US Foreign Policy Decision Making	M. Baum, Kennedy School
New Zealand	Lee Martelli-Wood	Senior Advisor, Arts Council of New Zealand	J. Zlatev, HBS; E. Phelps, Neuroscience
Nigeria	Nicholas Okoh	Primate of the Anglican Church	M. Gill, Marshal's Office; J. Olupona, Harvard Divinity School
	Adedoyin Talabi Faniyi	Princess of Osogbo	M. Gill, Marshal's Office
Paraguay	Manuel Maria Caceres Cardozo	Ambassador to the US	M. Gill, Marshal's Office; A. Howitt, Kennedy School
	Jorge Gross Brown	Managing Partner, Gross Brown Law Firm	C. Sunstein, Harvard Law School; M. Luca, HBS
	Carolina Luzardi	Innovation Specialist, Presidential Delivery Unit	J. Fuller, HBS; P. Pumarada-Urrutia, Center on the Developing Child
	Juan Carlos Pane	Doctoral Researcher, Institute of Development Studies, University of Sussex (UK)	K. Doyle, Center for International Development
Peru	Ursula Harman Canalle	District Councilwoman, Municipal Council of San Bartolo	W. Clark, Kennedy School
	Clarissa Rios Rojas	Founder & Director, Ekpa'palek	B. Ewen-Campen, HMS; G. Smith and L. Pinto Garcia, Science, Technology and Society Program
Poland	Lech Walesa	former President	G. Ekiert, Center for European Studies
Qatar	Delegation	Students, Hamad Bin Khalifa University	M. Raji, Harvard College
Spain	Alvaro Renedo	Former Director, Department of European and G20 Affairs, Ministry of Foreign Affairs	L. Graciano, Harvard College

Turkmenistan	Delegation	Management of Municipal Utilities	S. Pollalis and J. Rodriguez, Graduate School of Design
Ukraine	Delegation	Cybersecurity as an Element of National Security Strategy	L. Zabierek, Kennedy School
United Kingdom	Delegation	British American Parliamentary Group	B. Schneer and C. Cluver Ashbrook, Kennedy School
	Shearer West	President and Vice Chancellor, University of Nottingham	M. Gill, Marshal's Office; H. Stoklosa, Brigham & Women's; M. Handley and M. Harris, HPAC; S. Raman, Kennedy School
United States	Tarana Burke	Founder, #MeToo Movement	M. Gill, Marshal's Office
	Delegation	Fall 2019 Institute of Politics Fellows	M. Gill, Marshal's Office
	Delegation	Spring 2020 Shorenstein Fellows	M. Gill, Marshal's Office
	Christopher Landau	Ambassador to Mexico	M. Gill, Marshal's Office
	Yusef Salaam	Justice advocate	M. Gill, Marshal's Office
	Peter Shumlin	Former Governor of Vermont	M. Gill, Marshal's Office
	John Tefft	Former Ambassador to Ukraine and Russia	D. Bailey, Harvard College
Venezuela	Angel Cardenas Sosa	Director of Infrastructure, CAF Latin American Development Bank	H. Lee and R. Hausmann, Kennedy School

Appendix C

Delegate List for Academic Year 2019-2020

Events Attended By Region

New England

Date	Institution Name	Honoree	Delegate
9/20/19	Salve Regina University, RI	Dr. Kelli J. Armstrong	Angela Crispi
9/27/19	Endicott College, MA	Dr. Steven R. DiSalvo	John M. Kelley, Ph.D.
10/3/19	University of Vermont, VT	Suresh V. Garimella	Robert H. Rodgers
10/4/19	University of Connecticut, CT	Thomas Katsouleas	Cornelia H. Dayton
10/17/19	Saint Anselm College, NH	Joseph A. Favazza, Ph.D	Francis X. Clooney, SJ
10/18/19	Eastern Nazarene College, MA	Jack Connell, Ed.D.	David F. Holland
10/18/19	Wentworth Institute of Technology, MA	Mark A. Thompson, Ph.D.	Mark Pasnik
12/6/19	Boston Architectural College, MA	Dr. Mahesh Daas	Douglas Jack

Northeast

Date	Institution Name	Honoree	Delegate(s)
9/7/2019	Haverford College, PA	Wendy E. Raymond	Zuzana Tothova, MD and Fuji Lozada
9/28/19	Gettysburg College, PA	Robert Iuliano	Lawrence S. Bacow and Drew Gilpin Faust
10/4/19	University of Rochester, NY	Sarah C. Mangelsdorf	Dr. Robert A. Gross
10/18/19	Hobart and William Smith Colleges, NY	Dr. Joyce P. Jacobsen	Donald Spector, Ph.D.

South

Date	Institution Name	Honoree	Delegate
10/25/19	College of Charleston, SC	Andrew Toming Hsu, Ph.D.	Elijah Siegler
10/28/19	Georgia Institute of Technology, GA	Angel Cabrera	Kristie Macrakis
11/14/19	University of South Florida, FL	Steven C. Currall, Ph.D.	Deni Elliott

Mid-West

Date	Institution Name	Honoree	Delegate
9/13/19	Hope College, MI	Matthew A. Scogin	Dr. William Pannapacker
9/28/19	Indiana University, IN	<i>Bicentennial Celebration</i>	Candy Gunter Brown
10/3/19	Washington University in St. Louis, MO	Andrew D. Martin	David A. Freidel
10/27/19	Hebrew Union College-Jewish	Andrew Rehfeld	David Stern

	Institute of Religion, OH		
11/15/19	Grand Valley State University, MI	Philomena V. Mentalla, Ph.D.	Lisa Feurzeig

West

Date	Institution Name	Honoree	Delegate
9/20/19	University of Southern California, CA	Carol L. Folt	John Bowman
9/25/19	Pepperdine University, CA	James A. Gash	Charla Griffy-Brown
10/4/19	Reed College, OR	Audrey Bilger	Margot Minardi
10/11/19	Santa Clara University, CA	Kevin O'Brien, S.J.	Barbara Ann Molony